After receiving a record breaking 152 submissions, the GSA Early Proof of Concept (EPOC) team successfully tracks the Regulation (EU) No 512/2014 entered into force, providing a idea at the European Satellite Navigation Contest (ESNC). The GSA and the European Commission conclude Agreements which brings together the key players in the maritime world. Cooperation agreements are signed, including one with Eurocontrol to drive the planning and control processes of the Agency, and one with the European Business Aviation Association (EBAA) to launch of strategic discussions aimed at improving air traffic management and better the aviation safety, improve air traffic management and better the aviation user experience, and one with the European Business Aviation Association (EBAA) to launch of strategic discussions aimed at coordinating future joint venture actions to promote implemen- tation Program 2014 – 2021.

The GSA becomes ISO 9001 certified for all activities, representing a significant collective effort across the Agency to establish an integrated Management System (IMS) and to define specific quality processes. The Agency becomes a member of the International Association of Maritime Aids to Navigation and Lighthouse Authorities (IALA), which brings together the key players in the maritime world. First call for GNSS research under the Horizon 2020 R&D Pro- gramme receives 105 eligible proposals with a requested EUR 174.3 million from a budget of EUR 38 million. After receiving a record breaking 152 submissions, the GSA awards its 6th Special Prize for the most innovative application of EGNOS at regional airports.

Cooperation agreements are signed, including one with Eurocontrol to better leverage synergies to enhance aviation safety, improve air traffic management and better the aviation user experience, and one with the European Business Aviation Association (EBAA) to launch of strategic discussions aimed at coordinating future joint venture actions to promote implemen- tation Program 2014 – 2021.

The GSA in 2014 was a year of achievement for the Agency. Below a few highlights by department:

**EGNOS EXPLOITATION**
- Complete EGNOS Service Provision phase hand-over from Commission and manage, under delegation, the EGNOS Exploita- tion Program 2014 – 2021.
- Delivered continuous EGNOS services, compliant with SBAS international standards.

**GALILEO EXPLOITATION**
- Galileo Service Operator procurement (GSOp) Tender Information Package published.
- Major steps forward taken to operate the European GNSS Service Centre (GSC) in Madrid and the Galileo Reference Centre (GRC) in Noordwijk.

**MARKET DEVELOPMENT**
- In the road segment Slovakia adopts EGNOS and gets prepared for Galileo in the largest GNSS-based road tolling scheme (17,500 Km) for trucks in Europe, while in the aviation segment the num- ber of countries with EGNOS localiser performance with vertical guidance (LPV) procedures increases from 8 in 2013 to 14 in 2014.
- Cooperation with chipset manufacturers results in production of first Galileo-enabled smartphones available for consumers. Almost 40% of top global chipset and receiver models on the market integrate Galileo, with more than 60% being EGNOS ena- bled.

**SECURITY ACCREDITATION**
- Steady progress made on Sites Authorisation To Operate (SATO) in Noordwijk.
- Package published.

**COMMUNICATIONS**
- Positioned the Agency and its new role and responsibilities via organization of high-profile events such as the European Space Expo, 2014 European Space Solutions Conference, 9th meeting of the International Committee on GNSS (ICG), a wide range of user segment events and more.

**LEGAL & PROCUREMENT**
- 38 procurements and grants were launched in 2014, a 100% increase over 2013.
- 286 agreements, including framework, direct, specific contracts, grant agreements, etc., were entered into in 2014.

**FINANCE**
- A core budget of 25,369,057 EUR, along with a total of 604,347,019 EUR in delegated budget of contracts and grant agreements, was managed in 2014.
- The number of financial transactions increased 24% over 2013 with average payment time of 13 days, an improvement on 2013’s average payment of 27 days.
- 3,430 financial transactions were processed by the GSA, a 24% increase over 2013.

**GALILEO SECURITY MONITORING CENTRE (GSMC)**
- GSMC in final preparations for initial service coverage whilst maintaining the required security level for the deployment phase.
Given the strategic nature of the European satellite positioning and navigation programmes EGNOS and Galileo, the GSA has a crucial role to play. Staffed by skilled professionals bringing relevant experience from both the public and private sectors, the GSA is in a unique position to contribute to one of the most important and ambitious projects ever undertaken by the European Union.

As a result of this motivation and expertise, the GSA is ensuring that European citizens are able to truly reap the many benefits of EGNOS and Galileo.